

Warning Working Group Meeting (V) - 1 December 1978

X1 [redacted]

1. Final draft on SWS study is being distributed today.
2. Consensus on substance of report. Option paper format. Preferred recommendation and lesser recommendations.
3. Meeting next Wednesday to do final words. In-hand by week from this next Monday.

Lehman

X1 [redacted]

X1 [redacted]

1. Purpose of meeting?

Lehman

2 topics:

1. The report on SWS and where we are going with it.
2. What our role ought to be in WISP.

Getting briefing on WISP and where it stands next week and use it as background.

X1 [redacted]

1. Service intelligence agencies want to be sure that they get in on the discussion at some point (DCID 1/5).

Oleson

Brown also wants to make sure that DCID 1/5 is formally coordinated.

Lehman

1. It will be sent out to NFIB for formal coordination and that brings them in.

2. Next Friday, have a briefing on WISP. Other topic to discuss this month is alert memo procedures. Skip 15 and 22 December meetings.

3. First alert memo was issued yesterday. Tried to follow old procedures. Thought another format might be in order.

4. Find out whether any particular problems came up about this from each agency.

6. Suggest we put together a small group of his desk officer in DDO, someone from NITC, some analysts from DIA and CIA to work out strategy.

1. On monthly working group meetings of NIOs, are DDO people sitting in?

2. DIA has problem. We don't have any viability into what they can and cannot do. DDO could talk about the capability of collecting against the issue.

NIT

Do we need to change the wording of these two questions?

1. Yes; how much warning of an attack can the US expect vs. how much Soviet preparation for war can the US expect.

1. How much warning time.

Baraz

1. Until we have much sharper tasking in mind and ongoing projects, this is probably a clean, general statement that won't constrain us.

1. Share the same feelings.

Oleson

1. Change active and passive to camouflage, concealment and deception.

Baraz

1. Changes in normal practice does not really involve CC&D.

X1

1. NIE 4-1 is a snapshot of today only.

X1

1. Is this wording adequate for the next 4-month period to continue to drive the CC&D collection effort?

X1

1. 4-1 obligates the Community to a further study of this.

Lehman

1. It does. We (WWG) need to sort this out.
2. The words we have are good enough for the time being.

X1

1. NITs do not adequately address DoD needs. 4-1 is a dangerous document in some aspects. We have simplified the questions so much that it hides all the problems.

Lehman

1. This says this subject is of the highest priority (in general terms). We need to break this down into a series of topics and aim toward a projective 4-1 somewhere down the line but doing the building blocks for it first. The NITs are necessary but we should keep them short and general.

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Political Warning Question

X1 [redacted]

X1 1. Checked with NIOs about monthly meetings. Where do you stand and do you have any candidates for warning? LA thought they had one or two prospects. P/E was concerned about shutdown of Iranian oil production. NIO/NESA was concerned about [redacted] Talked to Carlucci about it generally and asked how he would propose we handle these if something came up. Didn't have any firm guidance at that point. Had read material on alert memorandum and he wasn't ready to endorse it fully. For the time being, let's proceed with that.

2. This was same time that analytic task group was formed and leaks began to come out. Carlucci was very concerned about how we would ease the Community into a new discipline idea and how you make the initiation into new practices without subjecting yourself to ridicule from past experiences. Overall impression is that Carlucci is seriously worrying with the problem. Anxious to here from us on how to use the weight of his office to get these things done.

Lehman

[redacted] 25X

Baraz

an
1. Why is this an alert memo rather than a SNIE?

Lehman

1. Turned out to be a lot longer than I thought it should be. Point is well taken. If there is time to take, SNIE is probably the better route. Alert Memo probably should be about 2 pages in the future.

2. Into second rounds of NIO meetings. Any further difficulties at this stage?

X1 [redacted]

X1 1. Saw [redacted] paper. Thought he probably went a little too far into the realm of possibilities. Predicting a series of disasters. Would have scared a consumer to death.

Oleson

1. Put caveat on the front of the warning memo to assure the context of the paper is written in.

X1

1. Will preserve flexibility in style for the NIO as well.

Lehman

1. Good idea and will implement it.

X1

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